

Part F

Stakeholder Consultation





TABLE OF CONTENTS

	Page
F. STAKEHOLDER CONSULTATION	1
F.1 INTRODUCTION.....	1
F.2 PROGRAM HISTORY	1
F.3 OBJECTIVES	1
F.4 APPROACH	2
F.5 IDENTIFICATION OF COMMUNITIES AND STAKEHOLDERS.....	2
F.6 REGULATORY REQUIREMENTS.....	5
F.6.1 Public Disclosure	5
F.6.2 Proposed Terms of Reference for Environmental Impact Assessment	5
F.6.3 Final Terms of Reference for EIA Report	6
F.7 CONSULTATION MATERIALS AND TOOLS.....	6
F.8 MONITORING AND EVALUATION	6
F.9 OPPORTUNITIES FOR COMMUNITY AND STAKEHOLDER ENGAGEMENT....	6
F.10 SOCIO-ECONOMIC IMPACT ASSESSMENT	7
F.11 COLLABORATION WITH ABORIGINAL PEOPLES AND CONSULTATION OUTCOMES TO DATE.....	8
F.11.1 First Nations Agreements	8
F.11.2 Summary of Consultation with Athabasca Chipewyan First Nation (ACFN).....	8
F.11.3 Summary of Consultation with Chipewyan Prairie Dene First Nation (CPDFN) ..	9
F.11.4 Summary of Consultation with Fort McKay First Nation (FMFN).....	10
F.11.5 Summary of Consultation with Fort McMurray First Nation (FM#468FN)	11
F.11.6 Summary of Consultation with Mikisew Cree First Nation (MCFN)	12
F.12 COLLABORATION WITH MÉTIS	13
F.13 COLLABORATION WITH FEDERAL GOVERNMENT	13
F.14 COLLABORATION WITH PROVINCIAL GOVERNMENT	13
F.15 COLLABORATION WITH RMWB.....	14
F.16 COLLABORATION WITH ADJACENT OIL SANDS LEASE HOLDERS	14
F.17 COLLABORATION WITH TRAPPERS AND SURFACE AND MINERAL DISPOSITION HOLDERS	15
F.18 COLLABORATION WITH NON-GOVERNMENT ORGANIZATIONS.....	15
F.19 REGIONAL INITIATIVES.....	16
F.20 SUMMARY OF STAKEHOLDER ISSUES AND VCI RESPONSES	16
F.21 HOW VCI'S ENGAGEMENT AND CONSULTATION PROGRAM INFLUENCED THE PROJECT TO DATE.....	20



F.22 VCI COMMITMENTS TO COMUNITIES AND STAKEHOLDERS 22
F.23 ONGOING ENGAGEMENT AND CONSULTATION..... 24

List of Tables

	Page
Table F.5.0-1 Stakeholders Identified for the Consultation Program.....	3
Table F.9.0-1 Opportunities for Community and Stakeholder Engagement	7
Table F.20.0-1 Summary of Stakeholder Issues and VCI Responses	16
Table F.21.0-1 Areas of Concern Raised and Mitigation Strategies	21
Table F.22.0-1 Summary of Commitments to Communities and Stakeholders	22



F. STAKEHOLDER CONSULTATION

F.1 INTRODUCTION

Value Creation Inc. (VCI) is committed to timely, continuous, open and transparent dialogue with the residents and communities of the Regional Municipality of Wood Buffalo (RMWB), First Nations, Métis, and other key stakeholders. The Engagement and Consultation Program (the Program) is designed to understand and meaningfully address concerns identified through discussions with communities and stakeholders to achieve mutual resolution of issues and shared benefits. VCI views the Program for the Advanced TriStar (ATS) Project (the Project) as the foundation for building respectful and positive relationships that will shape and guide the long-term commercial development of its entire TriStar oil sands lease holdings within the Athabasca Region of Alberta. VCI is committed to meaningful consultation with stakeholders in the communities where it operates both before and after its projects receive regulatory approval, from the public disclosure phase through to site preparation, construction, commissioning and operations, to decommissioning, closure and land reclamation.

F.2 PROGRAM HISTORY

VCI is a pre-production company. The Project represents the Company's first regulatory application for a commercial oil sands project. In early 2010 VCI received regulatory approvals for a 2,000 and 10,000 barrels per day (bpd) enhanced in situ oil sands project on its Terre de Grace leases located northwest of the TriStar leases. Shortly afterwards, VCI concluded a Partnership Agreement with BP Canada Energy Group ULC to develop the Terre de Grace leases. Under the agreement BP acquired majority ownership and responsibility for development of the Terre de Grace leases. VCI will shortly recommence regulatory approval for the 1,000 bpd TriStar Pilot Project, located 14 km south of Fort McMurray. In planning the Program, VCI placed a priority on re-establishing contact and formal relationships with First Nations it had previously engaged with.

F.3 OBJECTIVES

The following objectives have guided the Project's Engagement and Consultation Program:

- to identify community and stakeholder issues and concerns specific to the Project;
- to provide communities and stakeholders with concise, clearly written and timely information about the Project;
- to provide communities and stakeholders with opportunities and venues to learn about the Project, to ask questions, provide comments and receive feedback from VCI;
- to establish a foundation for long-term mutually beneficial partnerships with communities and stakeholders;
- to identify long-term opportunities for VCI to participate in meaningful and sustainable community-based activities that benefit the quality of life for people living and working in the RMWB;



- to obtain community and stakeholder support for the Project; and
- to comply with or exceed regulatory requirements for consultation.

F.4 APPROACH

The Program was designed to be carried out in series of phases that when implemented will maximize awareness of the Project and provide potentially affected communities and stakeholders with opportunities to understand the Project, assess potential impacts, ask questions and engage VCI in discussions aimed at resolving all issues or concerns identified.

The pre-application filing period comprised the first two phases of the process. In Phase One, the focus was to confirm regulatory expectations and identify potentially affected communities and stakeholders to confirm their expectations and to obtain their input into how they would like to be consulted.

In Phase Two, the focus shifted to the preparation and distribution of Project information materials and the initiation of activities to support VCI's engagement with communities and stakeholders, including opportunities for meetings and discussion to identify and understand initial issues and concerns.

Phase Three, which is the next phase of the process, will begin with the filing of the regulatory application and will continue throughout the application's review and approval process. Phase Three will focus on the distribution of the application, distribution of application updates on the progress being made in ongoing Project planning, the achievement of regulatory milestones, and meetings with First Nations, Métis Locals, communities and stakeholders for the purpose of identifying, clarifying and resolving specific issues and concerns. This phase will also include support for First Nations to complete their detailed technical review of the application and the completion of Traditional Ecological Knowledge (TEK) and Traditional Land Use (TLU) reports for the purpose of making known to VCI specific concerns or issues and implementing processes to obtain their input on solutions.

F.5 IDENTIFICATION OF COMMUNITIES AND STAKEHOLDERS

Table F.5.0-1 provides a list of Communities and Stakeholders identified for the Engagement and Consultation Program.



Table F.5.0-1 Stakeholders Identified for the Consultation Program

Community and Stakeholder Group	Community and Stakeholder Member
Local/Regional Government	<ul style="list-style-type: none"> • Regional Municipality of Wood Buffalo (Mayor and Council, Chief Administrative Officer, Stakeholder Relations, and Planning staff) • Anzac/Gregoire Lake Estates Community • Conklin Community • Fort Chipewyan Community • Fort McKay Community • Janvier/Chard Community
Aboriginal	<ul style="list-style-type: none"> • Athabasca Chipewyan First Nation (ACFN) – Chief and Council and IRC staff • Chipewyan Prairie First Nation (CPFN) – Chief and Council and IRC staff • Fort McKay First Nation (FMFN) – Chief and Council and IRC staff • Fort McMurray #468 First Nation (FM#468FN) – Chief and Council and IRC staff • Mikisew Cree First Nation (MCFN) – Chief and Council and GIR staff • Akaitcho Treaty 8 Tribal Corporation • Salt River Nation • Bigstone Cree First Nation • Treaty 8 First Nations of Alberta • Wood Buffalo First Nations Elders Society • Fort McKay Métis Local # 63 • Fort Chipewyan Métis Local # 125 • Conklin Métis Local # 193 • Chard Métis Local # 214 • Willow Lake Métis Local # 780 • Fort McMurray Métis Local # 1935 • Fort McMurray Métis Local # 2020 • Métis Nation of Alberta – Zone 1 • Athabasca Tribal Council • Northeastern Alberta Aboriginal Business Association
Trappers	<ul style="list-style-type: none"> • RFMA #273 • RFMA #1582 • RFMA #2422
Surface and Mineral Disposition Holders	<ul style="list-style-type: none"> • Alberta-Pacific Forest Industries Inc.



Table F.5.0-1 Stakeholders Identified for the Consultation Program

Community and Stakeholder Group	Community and Stakeholder Member
Provincial Government	<ul style="list-style-type: none"> • Alberta Environment and Sustainable Resource Development • Alberta Energy • Alberta Transportation • Alberta Municipal Affairs • Alberta Community Development • Alberta Health • Enterprise and Advanced Education • Energy Resources Conservation Board
Federal Government	<ul style="list-style-type: none"> • Canadian Environmental Assessment Agency
Industry	<ul style="list-style-type: none"> • Alberta Oilsands Inc. • Athabasca Oil Sands Corp. • Canadian Natural Resources Ltd. • Cenovus Energy • Imperial Oil • Ivanhoe Energy • Laricina Energy • MEG Energy • Osum Oilsands Corp. • Petrobank Energy • ATCO Electric • Enbridge Pipelines Inc. • Ledcor Industries • Millar Western Forest Products Ltd. • Canadian Oil Sands Network for Research and Development
Associations	<ul style="list-style-type: none"> • Alberta Forest Products Association • Canadian Association of Petroleum Producers • Canadian Energy Pipeline Association • Oil Sands Developers Group • In Situ Oil Sands Alliance • Oil Sands Safety Association • Fort McMurray Airport Authority • Fort McMurray Chamber of Commerce • Fort McMurray Construction Association
Environmental	<ul style="list-style-type: none"> • Cumulative Environmental Management Association • Fort McMurray Field Naturalists • Ducks Unlimited Canada • Wood Buffalo Environmental Association • Pembina Institute • Clean Air Strategic Alliance • Regional Aquatics Monitoring Program



Table F.5.0-1 Stakeholders Identified for the Consultation Program

Community and Stakeholder Group	Community and Stakeholder Member
Community	<ul style="list-style-type: none">• Community Futures Wood Buffalo• Wood Buffalo Housing & Development Corporation• Urban Development Institute of Wood Buffalo• Keyano College• Fort McMurray Catholic Education Centre• Fort McMurray Public School District• Clearwater River Valley Heritage Association• Northern Lights Regional Health Centre• McMurray Sno-Drifters Snowmobile Club

F.6 REGULATORY REQUIREMENTS

VCI's Engagement and Consultation Program was designed to adhere to regulatory requirements and expectations for meaningful consultation between project proponents and the communities and stakeholders affected. Specifically, the Program has taken into account the Energy Resources Conservation Board (ERCB), *Directive 023: Guidelines Respecting an Application for a Commercial Crude Bitumen Recovery and Upgrading Project* and *Directive 056: Energy Development Applications and Schedules*. The Program also addresses the requirements of Alberta Environment and Sustainable Resource Development (AESRD) as outlined in Part III of Alberta's First Nations Consultation Guidelines on Land Management and Resource Development. VCI's Aboriginal Consultation Plan was approved by AESRD on March 21, 2012 ([Appendix 5](#)).

F.6.1 PUBLIC DISCLOSURE

A Plain Language Document was prepared and mailed on April 23, 2012 to communities and stakeholders identified as potentially affected by the Project. The document provided details about VCI, a description of the Project, including its location, technology and the proposed development schedule, and information about the socio-economic benefits and the Engagement and Consultation Program. The document was also placed on VCI's website.

F.6.2 PROPOSED TERMS OF REFERENCE FOR ENVIRONMENTAL IMPACT ASSESSMENT

The Proposed Terms of Reference (PTOR) for the Project's Environmental Impact Assessment (EIA) report was prepared and advertised in Fort McMurray Today, The Edmonton Journal, The Calgary Herald and Alberta Sweetgrass ([Appendix 5](#)). The Notice Period for comment extended to 45 days after publication, until May 31, 2012. The Public Notice and PTOR were placed on VCI's website. A copy of the Public Notice was also included in an April 23, 2012 mail-out package to communities and stakeholders highlighting the May 31, 2012 deadline for submitting comments to AESRD.



F.6.3 FINAL TERMS OF REFERENCE FOR EIA REPORT

AESRD issued the Final Terms of Reference (FTOR) for the EIA report on July 18, 2012 ([Appendix 5](#)). On August 7, 2012 the FTOR and the Public Notice advertisement were sent to Athabasca Chipewyan First Nation (ACFN), Chipewyan Prairie First Nation, (CPFN) Fort McKay First Nation (FMFN), Fort McMurray #468 First Nation (FM#468FN), and Mikisew Cree First Nation (MCFN). The Public Notice was advertised by AESRD ([Appendix 5](#)) in Fort McMurray Today on August 16, 2012 and in Alberta Sweetgrass in the August 20, 2012 issue. The First Nations were also advised that a Notice of Application would be advertised after the application was filed with an opportunity to file a statement of concern with AESRD within a specified time period. On August 20, 2012, VCI sent a letter to potentially affected communities and stakeholders advising of the FTOR. VCI directed them to its website and to its toll-free telephone line for a copy of the FTOR.

F.7 CONSULTATION MATERIALS AND TOOLS

VCI prepared and distributed a Project Information Package ([Appendix 5](#)), containing a cover letter and the Plain Language Document to describe the Project, to identified communities and stakeholders. VCI has advertised the PTOR for the EIA process, initiated face-to-face meetings, and sent letters to potentially affected communities and stakeholders to provide updates on the Project. All consultation and regulatory-related materials are available on VCI's website. The mailed materials promoted VCI's toll-free number and the direct contact information for VCI's consultation person.

F.8 MONITORING AND EVALUATION

VCI uses both formal and informal methods to record and monitor the progress in its Engagement and Consultation Program, including a contact logging system, meeting minutes and emails to confirm follow-up information if required. As the Program moves into the next phase of organized public events it will use tools such as questionnaires and comment cards at open houses. VCI staff meet regularly to assess the Program.

F.9 OPPORTUNITIES FOR COMMUNITY AND STAKEHOLDER ENGAGEMENT

VCI's Engagement and Consultation Program will continue throughout the life of the Project. The pre-application filing phase focused on initial contact with communities and stakeholders to advise of the Project, provide information about the location, technology, the proposed development schedule, the regulatory review and approval process, the consultation program, information about the EIA and opportunities for commenting on the PTOR for the EIA, and Company contact information for obtaining additional information about the Project ([Table F.9.0-1](#)). It also focused on achieving formal engagement mechanisms with ACFN, CPFN, FMFN, FM#468FN and MCFN to ensure that consultation was respectful of their time lines, internal capacities and preferred processes. Another key focus was to continue contact with the RMWB and to enhance contact with key ministries within the Government of Alberta for the purpose of establishing or strengthening ongoing dialogue to support the development of



VCI's TriStar leases in a manner that is sustainable, achieves co-development, supports resource conservation, achieves economic benefits for the province, and balances growth, urban expansion and quality of life in the RMWB.

Table F.9.0-1 Opportunities for Community and Stakeholder Engagement		
Activity	Opportunity for Community and Stakeholder Input	Timing
Conduct EIA	<ul style="list-style-type: none"> Conduct technical studies, review and incorporate relevant information from technical studies/research carried out by other technical specialists and organizations 	<ul style="list-style-type: none"> Since 2010
Distribution of Project Information Packages and follow-up information	<ul style="list-style-type: none"> Invitation to contact VCI for additional information or to ask questions 	<ul style="list-style-type: none"> Since March, 2012 Ongoing
Notice Period for PTOR for EIA report	<ul style="list-style-type: none"> Advertised PTOR which included an opportunity to comment and influence final TOR Provided financial assistance to First Nations to complete technical review of the PTOR 	<ul style="list-style-type: none"> April – May 2012
Conduct Socio- Economic Impact Assessment	<ul style="list-style-type: none"> Initiated socio-economic baseline studies work Input from community and stakeholders through reviewing and incorporating relevant previous studies and research on regional, provincial and national social and economic impacts of oil sands development 	<ul style="list-style-type: none"> May – September 2012
One-on-One Meetings	<ul style="list-style-type: none"> Initiated/participated in face-to-face meetings with First Nations, government and industry 	<ul style="list-style-type: none"> Since April 2010 Ongoing
Establishment of toll-free number	<ul style="list-style-type: none"> Encouraged and facilitated community members and stakeholders to contact VCI with questions or for additional information 	<ul style="list-style-type: none"> Since April 2012 Ongoing
Website	<ul style="list-style-type: none"> Facilitated easy access to information about the Project and provided a mechanism to ask questions or learn more about the Project 	<ul style="list-style-type: none"> April 2012 Ongoing

F.10 SOCIO-ECONOMIC IMPACT ASSESSMENT

The Socio-Economic Impact Assessment (SEIA) complements VCI's Engagement and Consultation Program. The SEIA contains important additional information and insights for understanding and assessing issues and concerns regarding not only the Project but to resource development generally within the RMWB. The SEIA provided additional opportunities for understanding and incorporating comments from communities, stakeholders and Aboriginal peoples. Equally important the SEIA presented in [CR #8](#) contains valuable information that will be used by VCI in exploring strategies and partnerships with the RMWB, Aboriginal peoples and key stakeholders for the purpose of mitigating impacts and identifying and achieving mutually beneficial development.



F.11 COLLABORATION WITH ABORIGINAL PEOPLES AND CONSULTATION OUTCOMES TO DATE

As a pre-production company, VCI did not have agreements or formalized relationships with First Nations in the area of the Athabasca Region potentially affected by the Project. The immediate priority at the time the Project was announced was to establish formal relationships and agreements with the five First Nations requiring full consultation as specified in the approved Aboriginal Consultation Plan: Athabasca Chipewyan First Nation (ACFN), Chipewyan Prairie Dene First Nation (CPDFN), Fort McKay First Nation (FMFN), Fort McMurray First Nation (FM#468FN) and Mikisew Cree First Nation (MCFN) ([Appendix 5](#)). Prior to the public announcement of the Project, VCI met with or had discussions with all five First Nations to review the Aboriginal Consultation Plan approved by AESRD to obtain input that would ensure its consultation program met with First Nations' expectations; to review the Project's Plain Language Document; to share the PTOR for the EIA report and the Public Notice; to discuss financial support for third-party technical review of the PTOR; to explain and answer questions about the Project description; to discuss expectations for consultation with community members; and to discuss VCI membership in their Industry Relations Corporations (IRC) or in the case of MCFN the Government Industry Relations (GIR) group; and to initiate discussion on the initiation of Traditional Ecological Knowledge and Traditional Land Use (TEK/TLU) reports. VCI has also established contact with Métis Locals potentially affected by the Project and with related Métis organizations to keep them informed of the Project.

F.11.1 FIRST NATIONS AGREEMENTS

VCI has the following signed agreements in place in support of its engagement and consultation with First Nations:

- Letter of Engagement with ACFN confirming annual membership in its IRC;
- Signed Consultation Capacity Funding Agreement with CPDFN;
- Signed TEK Agreement with CPDFN;
- Agreement with FMFN confirming IRC annual membership fees;
- Signed TEK Agreement with FMFN;
- Letter of Engagement with FM #468FN confirming annual membership in its IRC; and
- Letter of Engagement with MCFN confirming annual membership in its GIR group.

VCI is currently finalizing TEK Agreements with ACFN, FM#468FN and MCFN.

F.11.2 SUMMARY OF CONSULTATION WITH ATHABASCA CHIPEWYAN FIRST NATION (ACFN)

VCI and ACFN have established a positive foundation for consultation on the Project. Initial contact began on April 11, 2012 for the purpose of notification of the Project and to confirm the communication process for contact, provide general information about the Project and VCI, and



to initiate arrangements for a meeting. ACFN was sent the Project Information Package on April 23, 2012 and a meeting was held on May 1, 2012. This meeting achieved the following:

- agreement on the general terms of VCI's membership in the IRC;
- confirmation and agreement on ACFN's expectations for consultation on the Project, including the timing and the process for initiating a TEK/TLU report;
- agreement that VCI would provide financial assistance for the technical review of the PTOR; and
- arrangements for VCI to provide ACFN with the shape files for the Project.

VCI has a signed Letter of Engagement with ACFN confirming the Company's membership in the IRC.

In the next phase of consultation VCI will provide support for ACFN to conduct a technical review of the Project application for the purpose of confirming issues and concerns and identifying additional ones that may become known as a result of having more specific and detailed understanding of the Project. VCI is committed to working with ACFN to ensure all issues and concerns around the Project are identified. VCI will work with ACFN to identify solutions to issues or concerns identified including mitigation measures.

Traditional Ecological Knowledge and Traditional Land Use

VCI is committed to completing a TEK/TLU report for ACFN in a manner that respects its requirements for timing, its preferences for how it is designed and carried out, including the identification of individuals who will prepare the report, and ACFN's current capacity to guide and participate in the collection of information. VCI is working with ACFN to achieve mutual agreement on the arrangements that best fit their expectations and requirements. VCI will work with ACFN to prepare an approved summary of the report for inclusion in a Project Update or responses to Supplemental Information Requests (SIRs) submitted to the regulators in 2013.

VCI understands the importance that ACFN places on their traditional ecological knowledge and land uses. VCI has made a commitment to ACFN that it will treat this information with respect and through its ongoing consultation with ACFN will look for opportunities to incorporate the information into the Project's ongoing planning, operations and reclamation activities.

F.11.3 SUMMARY OF CONSULTATION WITH CHIPEWYAN PRAIRIE DENE FIRST NATION (CPDFN)

VCI and CPDFN have established a positive foundation for early consultation on the Project. Initial contact began on March 20, 2012 for the purpose of notification of the Project and to confirm the communication process for contact, provide general information about the Project and VCI, and to initiate arrangements for a meeting. A meeting was held on April 3, 2012. This meeting achieved the following:



- confirmation and agreement on CPDFN's expectations for consultation on the Project, including the agreements required for proceeding with consultation and the process for initiating a TEK/TLU report; and
- arrangements for VCI to provide CPDFN with the Project's shape files.

CPDFN was sent the Project Information Package on April 23, 2012. VCI has a signed Consultation Capacity Funding Agreement and TEK/TLU Agreement with CPDFN.

In the next phase of consultation VCI will provide support for CPDFN to conduct a technical review of the Project application for the purpose of confirming issues and concerns and identifying additional ones that may become known as a result of having more specific and detailed understanding of the Project. VCI is committed to working with CPDFN to ensure all issues and concerns around the Project are identified. VCI will work with CPDFN to identify solutions to issues or concerns including mitigation measures.

Traditional Ecological Knowledge and Traditional Land Use

VCI is committed to completing a TEK/TLU report for CPDFN that respects its requirements for timing, its preferences for how it is designed and carried out including the identification of individuals who will conduct the study, and CPDFN's current capacity to guide and participate in the study. VCI is working with CPDFN to achieve mutual agreement on the arrangements that best fit their expectations and requirements. VCI will work with CPDFN to prepare an approved summary of the report for inclusion in a Project Update or responses to SIRs submitted to regulators in 2013.

VCI understands the importance that CPDFN places on their traditional ecological knowledge and land uses. VCI has made a commitment to CPDFN that it will treat this information with respect and through its ongoing consultation with CPDFN will look for opportunities to incorporate the information into the Project's ongoing planning, operations and reclamation activities.

F.11.4 SUMMARY OF CONSULTATION WITH FORT MCKAY FIRST NATION (FMFN)

VCI and FMFN have established a positive foundation for initial consultation on the Project. Contact began on April 12, 2012 for the purpose of notification of the Project and to confirm the communication process for contact, provide general information about the Project and VCI, and to initiate arrangements for a meeting. FMFN was sent the Project Information Package on April 23, 2012 and a meeting was held on May 1, 2012. This meeting achieved the following:

- agreement on the general terms of VCI's membership in the IRC;
- confirmation and agreement on FMFN's expectations for consultation on the Project, including the timing and the process for initiating community consultation on the Project and the initiation of a TEK/TLU report;
- agreement that VCI would provide financial assistance for the technical review of the PTOR; and



- arrangements for VCI to provide FMFN with the Project's shape files.

VCI commends FMFN for its innovative new approach to community engagement for oil sands projects. VCI expects that the Project will be included in the October 2012 FMFN community review of projects. In the next phase of consultation VCI will provide support for FMFN to conduct a technical review of the Project application for the purpose of confirming issues and concerns and identifying additional ones that may become known as a result of having more specific and detailed understanding of the Project. VCI is committed to working with FMFN to ensure all issues and concerns around the Project are identified. VCI will work with FMFN to identify solutions, including mitigation measures. VCI and FMFN have agreed on VCI's annual IRC membership fee. VCI has signed FMFN's TEK Agreement.

Traditional Ecological Knowledge and Traditional Land Use

VCI is committed to completing a TEK/TLU report for FMFN in a manner that respects its requirements for timing, its preferences for how it is designed and carried out including the identification of individuals who will conduct the study, and FMFN's current capacity to guide and participate in the preparation of the report. VCI is aware of and supportive of FMFN's interest in building internal capacity for preparing TEK/TLU reports and indicated a willingness to work with FMFN to achieve this objective. VCI was advised that FMFN's preference at this time is to work with a third-party. VCI and FMFN mutually selected the third-party. The parameters of the report have been determined. VCI will work with FMFN to prepare an approved summary of the report for inclusion in a Project Update or responses to SIRs submitted to regulators in 2013.

VCI understands the importance that FMFN places on their traditional ecological knowledge and land uses. VCI has made a commitment to FMFN that it will treat this information with respect and through its ongoing consultation with FMFN will look for opportunities to incorporate the information into the Project's ongoing planning, operations and reclamation activities.

F.11.5 SUMMARY OF CONSULTATION WITH FORT MCMURRAY FIRST NATION (FM#468FN)

VCI and FM#468 have established a positive foundation for early consultation on the Project. Initial contact began on March 21, 2012 for the purpose of notification of the Project and to confirm the process for contact, provide general information about the Project and VCI, and to initiate arrangements for a meeting. A meeting was held on April 4, 2012. This meeting achieved the following:

- confirmation and agreement on FM#468FN's expectations for consultation on the Project, including the agreements required for proceeding with consultation and the process for initiating a TEK/TLU report; and
- and arrangements for VCI to provide FM#468FN with the Project's shape files.

FM#468FN was sent the Project Information Package on April 23, 2012.



VCI is very supportive of FM#468FN's commitment to new processes for strengthening its internal capacities for engagement with its neighbours in the RMWB and with industry. VCI is keenly interested in FM#468FN's new Comprehensive Community Plan and is committed to working closely with FM#468FN to identify a role for VCI, including options for supporting the Plan's long-term implementation. VCI has a signed Letter of Engagement with FM#468FN confirming the Company's membership in the IRC.

In the next phase of consultation VCI will provide support for FM#468FN to conduct a technical review of the Project application for the purpose of confirming issues and concerns and identifying additional ones that may arise as a result of having more specific and detailed understanding of the Project. VCI is committed to working with FM#468FN to ensure all issues and concerns around the Project are identified. VCI will work with FM#468FN to identify solutions, including mitigation measures.

Traditional Ecological Knowledge and Traditional Land Use

VCI is committed to undertaking a TEK/TLU report that is conducted in a manner that respects FM#468FN's preferences for timing, the processes for designing and planning the report, the identification of individuals to complete the report, and the current capacity of FM#468FN and its members to participate in the collection of information. VCI is working with FM#468FN to conclude the arrangements that best fit their requirements. The report is expected to get under way shortly. VCI will work with FM#468FN to prepare an approved summary of the report for inclusion in a Project Update or responses to SIRs submitted to regulators in 2013.

VCI understands the importance that FM#468FN places on their traditional ecological knowledge and land uses. VCI has made a commitment to FM#468FN that it will treat this information with respect and through its ongoing consultation with FM#468FN will look for opportunities to incorporate the information into the Project's ongoing planning, operations and reclamation activities.

F.11.6 SUMMARY OF CONSULTATION WITH MIKISEW CREE FIRST NATION (MCFN)

VCI and MCFN have established a positive foundation for early consultation on the Project. Initial contact began on March 13, 2012 for the purpose of notification of the Project and to confirm the communication process for contact, provide general information about the Project and VCI, and to initiate arrangements for a meeting. A meeting was held on April 3, 2012. This meeting achieved the following:

- agreement on the general terms of VCI's membership in the GIR;
- confirmation and agreement on MCFN's expectations for consultation on the Project, including the timing and the process for initiating a TEK/TLU report;
- agreement that VCI would provide financial assistance for the technical review of the PTOR; and
- arrangements for VCI to provide MCFN with the Project's shape files.



MCFN was sent the Project Information Package on April 23, 2012. VCI has a signed Letter of Engagement with MCFN confirming the Company's membership in the GIR.

In the next phase of consultation VCI will provide support for MCFN to conduct a technical review of the Project application for the purpose of confirming issues and concerns and identifying additional ones that may become known as a result of having more specific and detailed understanding of the Project. VCI is committed to working with MCFN to ensure all issues and concerns around the Project are identified. VCI will work with MCFN to identify solutions, including mitigation measures.

Traditional Ecological Knowledge and Traditional Land Use

VCI is committed to completing a TEK/TLU for MCFN report that respects its preferences for timing, its preferences for how the report is designed and carried out, the identification of the individuals who complete the report, and MCFN's internal capacity to guide and participate in the collection of information. VCI was advised by MCFN in April that its lack of capacity meant that it would not be able to assist with arrangements for TEK/TLU report until October 2012. VCI is working with MCFN to conclude the arrangements that best fit their requirements. VCI will work with MCFN to prepare an approved summary of the report for inclusion in a Project Update or responses to SIRs submitted to regulators in 2013.

VCI understands the importance that MCFN places on their traditional ecological knowledge and land uses. VCI has made a commitment to MCFN that it will treat this information with respect and through its ongoing consultation with MCFN will look for opportunities to incorporate the information into the Project's ongoing planning, operations and reclamation activities.

F.12 COLLABORATION WITH MÉTIS

VCI has provided potentially affected Métis Locals and Métis Nation of Alberta Zone 1 with information on the Project and updates on the achievement of regulatory milestones. VCI is currently undertaking efforts to arrange meetings with potentially affected Métis Locals. It will advise potentially affected Métis Locals when the application is filed. Métis Locals will be invited to an Open House that will be organized later this year.

F.13 COLLABORATION WITH FEDERAL GOVERNMENT

The Canadian Environmental Assessment Agency (CEAA) informed VCI federal authorizations are not required and that the Project does not require a federal environmental assessment.

F.14 COLLABORATION WITH PROVINCIAL GOVERNMENT

VCI has made a commitment to achieving value-added upgrading of Alberta's bitumen resources. Its commitment is expressed in its investment and support for new technology, the acquisition of significant oil sands leases in the Athabasca Region and investment in downstream upgrading facilities in Strathcona County in Alberta's Industrial Heartland. Together these assets provide a unique synergy to significantly enhance Alberta's flexibility to expand and diversify its markets and reduce the problem of discounted prices for the province's bitumen



products. As such VCI is a passionate supporter of the Government of Alberta's encouragement for in-Alberta value added processing and commitment to new technologies. VCI is in discussions with the Government of Alberta for the purpose of identifying strategies and partnerships that can achieve the synergy of its upstream and downstream assets including the timely development of the Project, which forms part of VCI's TriStar lease assets. VCI understands the expansion pressures faced by the RMWB. It is committed to working with the RMWB, the Province, Aboriginal Peoples and community stakeholders to identify a workable mutually beneficial development plan for the TriStar leases that delivers the Project's economic benefits to the province, and accommodates and balances the requirements for urban growth, quality of life and environmental sustainability.

F.15 COLLABORATION WITH RMWB

VCI recognizes the challenges facing the RMWB arising from accelerated expansion of oil sands development in the region. VCI's discussions with the RMWB on the development of its TriStar leases began in early 2010. VCI's objective was to initiate constructive dialogue with the RMWB on how best to achieve a collaborative and mutually beneficial process for integrated planning supportive of resource development and urban growth. These early meetings and successive efforts to consult with the RMWB on a mutually supportive co-development strategy have produced minimum results. VCI remains fully committed to having a constructive dialogue with the RMWB. VCI is engaged with the Government of Alberta in discussions around options for a strategy that balances the timely sequenced development of the TriStar leases so as to avoid the needless sterilization of valuable bitumen resources owned by the people of Alberta while meeting the land needs of the RMWB for urban expansion and achieving environmental sustainability.

VCI desires a strong, productive and respectful relationship with the RMWB, which supports VCI's commitment to contribute to the region. VCI has noted that the RMWB has signed a Memorandum of Understanding (MOU) with Cenovus Energy on the Christina Lake and the Narrows Lake Projects. The MOU provides a framework for addressing the RMWB's concerns about the socio-economic impacts of the projects on the region. As a result of the MOU, the RMWB withdrew the concerns it had filed with regulators regarding the projects. VCI is supportive of this approach for addressing the RMWB's concerns about the Advanced TriStar Project.

F.16 COLLABORATION WITH ADJACENT OIL SANDS LEASE HOLDERS

VCI is committed to cooperative working relationships with other leaseholders in the region and to identifying opportunities for shared initiatives that can reduce impacts on the environment, improve efficiencies in infrastructure or eliminate duplication of efforts. It has participated in numerous meetings and discussions with other leaseholders for these purposes and will continue to do so throughout the life of the Project.



In preparing this application, VCI through its discussions with adjacent in-situ operators and its review of other regulatory applications, identified general issues and concerns expressed by local communities, stakeholders and Aboriginal Peoples.

Table F.20.0-1 summarizes these as well as Project-specific issues identified through VCI's Engagement and Consultation Program.

F.17 COLLABORATION WITH TRAPPERS AND SURFACE AND MINERAL DISPOSITION HOLDERS

VCI has established contact with the registered owners of RFMAs #2422, #1582 and #273 for the purpose of confirming the Project's potential impacts. VCI had determined that there is potential impact to the registered owner of RFMA #2422. It is committed to confirming impacts through discussions with the owner and providing compensation to address confirmed impacts according to industry standards. The Project was assessed as having no impact on the other two traplines, RFMAs #1582 and #273. VCI will engage in further discussions with the registered owner of RFMA #273 for the purpose of clarifying concerns that have been raised and identifying measures that can be taken by VCI to address the concerns.

Alberta-Pacific Forest Industries Inc. (Al-Pac) holds the timber rights in the lease area (FMA 9100029). VCI will continue collaborating with Al-Pac on the coordination of the Project's drilling and exploration activities and on the Project's development following regulatory approval to proceed.

The results of VCI's ongoing discussions with affected surface rights holders will be provided in a Project Update or in responses to SIRs submitted to regulator in 2013. Section D.13 provides a detailed assessment of the potential land use conflicts that are associated with this Project. There are no additional surface dispositions that conflict with the proposed development, with the exception of the Clearwater Multi-user Access Road (CMAR), which VCI will work to alleviate any conflicts.

F.18 COLLABORATION WITH NON-GOVERNMENT ORGANIZATIONS

VCI understands the importance of establishing and maintaining effective and positive relationships with the diverse organizations and stakeholders that comprise and build the communities where the Company will operate – environmental groups, educational and training organizations, social agencies, the arts community, sports and recreational associations, community service organizations, among others. These organizations make for a more attractive place to work and make it easier to attract and retain employees. VCI has identified and established contract with some of these groups in the first two phases of its Engagement and Consultation Program. This contact will be enhanced in the next phase through continued identification and contact and through new activities including an Open House that is planned for late 2012. The results will be included in a Project Update or responses to SIRs submitted to regulators in 2013.



F.19 REGIONAL INITIATIVES

VCI is committed to collaborative working relationships with regional organizations dedicated to increased knowledge and understanding of issues and impacts related to resource development in the RMWB. As a pre-production company its resources at this time are directed toward regulatory approvals for commercial development of its oil sands leases and enhancing its capabilities for value-added bitumen processing in Alberta. Currently, VCI does not have formal memberships in regional initiatives. VCI understands that the success of these organizations requires the willingness of companies to invest time, financial resources and technical expertise. VCI will more thoroughly investigate memberships or associate memberships in regional initiatives over the next year with a view to taking out memberships prior to or following regulatory approval of the Project.

F.20 SUMMARY OF STAKEHOLDER ISSUES AND VCI RESPONSES

Table F.20.0-1 Summary of Stakeholder Issues and VCI Responses			
Group	Issue	Comment	VCI Response
ACFN	Economic opportunities	<ul style="list-style-type: none"> ACFN wishes to engage VCI in discussions to identify opportunities for its members and community businesses to participate in the Project and in future projects on the TriStar leases 	<ul style="list-style-type: none"> VCI believes it is important for ACFN to participate in the Project's economic opportunities. VCI looks forward to working with ACFN for input on how this can be achieved
	Scope of the EIA	<ul style="list-style-type: none"> ACFN comments on the PTOR for the EIA report related to assessment scenarios, assessment methodology, clarification of the definition and interpretation of "baseline" Expectation that EIA process should include a "pre-development (i.e. pre-1965) development case" 	<ul style="list-style-type: none"> VCI will fully comply with the regulatory requirements as specified in the FTOR for the EIA report. VCI will consult with ACFN to identify mutually agreed actions that can be undertaken to address ACFN's Project-specific concerns
	Scope of Consultation and impact on traditional lands	<ul style="list-style-type: none"> Consultation to identify species, vegetation and spaces important for food, social and ceremonial purposes 	<ul style="list-style-type: none"> VCI is consulting with ACFN on a TEK/TLU report and is confident these matters can be addressed through this process
	Inadequacy of Government of Alberta consultation on oil sands development	<ul style="list-style-type: none"> Inadequate safeguards to protect ACFN's constitutional rights 	<ul style="list-style-type: none"> This issue is beyond the scope of VCI's responsibility or ability to act
	Lack of capacity to assess impacts of oil sands projects	<ul style="list-style-type: none"> Lack of capacity will affect ACFN's response times 	<ul style="list-style-type: none"> VCI provided assistance for the review of the PTOR for the EIA report VCI will provide assistance for the technical review of the Project application VCI will work with ACFN on the TEK/TLU report in a manner that can meet ACFN's requirements



Table F.20.0-1 Summary of Stakeholder Issues and VCI Responses

Group	Issue	Comment	VCI Response
CPDFN	Economic Opportunities	<ul style="list-style-type: none"> CPDFN wishes to engage VCI in discussions to identify opportunities for its members and community businesses to participate in the Project and in future projects on the TriStar 	<ul style="list-style-type: none"> VCI believes it is important for CPDFN to participate in the Project's economic opportunities. VCI looks forward to working with CPDFN for input on how this can be achieved
FMFN	Scope of EIA	<ul style="list-style-type: none"> FMFN comments on the PTOR for the EIA report related to assessment scenarios, assessment methodology, and mitigation scenarios FMFN expressed its expectation that EIAs should include a "pre-development (<i>i.e.</i>, pre-1965) development case 	<ul style="list-style-type: none"> VCI will fully comply with the regulatory requirements specified in the FTOR for the EIA report. VCI will consult with FMFN to identify mutually agreed actions that can be undertaken to address FMFN's Project-specific concerns
	Scope of Consultations	<ul style="list-style-type: none"> Wants to see the feedback from consultation incorporated into the Project including in the areas of impact avoidance, mitigation, monitoring, reclamation and impacts on traditional land use 	<ul style="list-style-type: none"> VCI is committed to full, open, and continuous consultation with FMFN VCI is supportive of FMFN's new consultation processes that have enhanced the participation of community members VCI is undertaking a TEK/TLU report with the full involvement and direction of FMFN and will work closely with FMFN through consultation to identify options, solutions and strategies for addressing issues and concerns with the Project
	Economic Opportunities	<ul style="list-style-type: none"> FMFN wishes to engage VCI in discussions to identify opportunities for its members and community businesses to participate in the Project and in future projects on the TriStar 	<ul style="list-style-type: none"> VCI believes it is important for FMFN to participate in the Project's economic opportunities. VCI looks forward to working with FMFN for input on how this can be achieved
	Water	<ul style="list-style-type: none"> FMFN has identified impacts of oil sands development on water as a major issue of concern 	<ul style="list-style-type: none"> The technical review of the Project application will provide both VCI and FMFN with precise information around concerns and issues about impacts on water VCI is committed to working with FMFN to address specific issues
	Wildlife	<ul style="list-style-type: none"> FMFN has identified the displacement of wildlife as a major issue of concern with all projects 	<ul style="list-style-type: none"> The technical review of the Project application will provide both VCI and FMFN with precise information around concerns and issues about impacts on wildlife VCI is committed to working with FMFN to address specific issues
	Air quality	<ul style="list-style-type: none"> FMFN has identified air emissions and impacts on air quality as a major issue of concern with all projects 	<ul style="list-style-type: none"> The technical review of the Project application will provide both VCI and FMFN with precise information around concerns related to air emissions and impacts on air quality VCI is committed to working with FMFN to address specific issues



Table F.20.0-1 Summary of Stakeholder Issues and VCI Responses

Group	Issue	Comment	VCI Response
	Linear Corridors and fragmentation of natural areas	<ul style="list-style-type: none"> FMFN is concerned about impacts related to new development 	<ul style="list-style-type: none"> The technical review of the Project application will provide both VCI and FMFN with precise information around concerns and issues related to linear corridors VCI is committed to working with FMFN to address specific issues related to the Project as they become known
	Technology	<ul style="list-style-type: none"> FMFN has indicated it is interested in learning more about VCI's technology 	<ul style="list-style-type: none"> Additional information on VCI proprietary technology was provided. VCI has invited FMFN to its Technology Demonstration facility in High River. FMFN will gain further understanding of the technology through its review of the application and VCI participation in FMFN community review of proposed new projects in October
	Participation in Regional Initiatives, including multi-stakeholder initiatives	<ul style="list-style-type: none"> FMFN expressed concern that VCI is not currently a member of Regional Initiatives nor involved in multi-stakeholder forums 	<ul style="list-style-type: none"> VCI has given a commitment that it will investigate memberships and will seek ways to participate in multi-stakeholder forums appropriate for its current size and operations
FM#486FN	Inadequacy of Land Base	<ul style="list-style-type: none"> Expansion of FM#468FN land base is a high priority 	<ul style="list-style-type: none"> This issue is beyond the scope of VCI's responsibility or ability to act
	Capacity building	<ul style="list-style-type: none"> FM#468FN has identified the need for assistance to increase its capacities to better support its new processes for engagement with industry 	<ul style="list-style-type: none"> VCI is committed to working with FM#468FN to identify areas that VCI can support
	Economic opportunities	<ul style="list-style-type: none"> FM#468FN wishes to engage VCI in discussions to identify opportunities for its members and community businesses to participate in the Project and in future projects on the TriStar leases FM#468FN is supportive of entrepreneurial ventures 	<ul style="list-style-type: none"> VCI believes it is important for FM#468FN to participate in the Project's economic opportunities. VCI looks forward to working with FM#468FN for input on how this can be achieved VCI has met with representatives of FM#468FN's businesses, including members who have started new businesses or planning new businesses. VCI is impressed with the entrepreneurship it has seen and is looking forward to learning more about community business development and the role it can play in supporting it
	Employment	<ul style="list-style-type: none"> Education and training are viewed by FM#468FN as important strategies for addressing unemployment 	<ul style="list-style-type: none"> VCI is a strong advocate for education and training and will work with FM#468FN to identify opportunities for supporting education and training
	Housing	<ul style="list-style-type: none"> New housing and renovations to existing housing 	<ul style="list-style-type: none"> VCI is committed to working with FM#468FN to have a better understanding of this issue and will work with FM#468FN to identify options for mutually agreed actions that can be considered



Table F.20.0-1 Summary of Stakeholder Issues and VCI Responses

Group	Issue	Comment	VCI Response
	Health Care	<ul style="list-style-type: none"> Concerns cover a broad spectrum of issues including home care, elder care, access to medical and nursing care, and wellness issues including addictions 	<ul style="list-style-type: none"> VCI is committed to working with FM#468FN to have a better understanding of these issues and will work with FM#468FN to identify options for mutually agreed actions that can be considered
	School Transportation	<ul style="list-style-type: none"> Inadequate transportation is seen as a significant impediment to school attendance 	<ul style="list-style-type: none"> VCI is committed to working with FM#468FN to have a better understanding of this issue and will work with FM#468FN to identify options for mutually agreed actions that can be considered
	Inadequate Community Infrastructure	<ul style="list-style-type: none"> Specific issues include roads, water, sanitation 	<ul style="list-style-type: none"> VCI is committed to working with FM#468FN to have a better understanding of its community infrastructure needs. VCI will work with FM#468FN to identify options for mutually agreed actions that can be considered
	Culture retention	<ul style="list-style-type: none"> Encroachment on traditional land whether through urban expansion, commercial and industrial expansion or oil sands development is viewed as a threat to the long term survival of the First Nation's culture, not only because of impacts on traditional pursuits of hunting, trapping, fishing and gathering, but the land's important uses for ceremonial purposes and passing down traditional ecological knowledge 	<ul style="list-style-type: none"> VCI will work with FM#468FN on a TEK/TLU report VCI is committed to working with FM#468FN and with other First Nations to have a better understanding of the impacts of encroachment on traditional lands and will work with FM#468FN and the other First Nations to identify options for mutually agreed actions that can be considered
	Lack of Community Recreational Facilities	<ul style="list-style-type: none"> A new Community Centre has been identified as a priority 	<ul style="list-style-type: none"> VCI will work with FM#468FN to assess options for a role that can be mutually agreed upon
MCFN	Economic Opportunities	<ul style="list-style-type: none"> MCFN wishes to engage VCI in discussions to identify opportunities for its members and community businesses to participate in the Project and in future projects on the TriStar leases 	<ul style="list-style-type: none"> VCI believes it is important for MCFN to participate in the Project's economic opportunities. VCI looks forward to working with MCFN for input on how this can be achieved
	Scope of EIA	<ul style="list-style-type: none"> MCFN expressed its expectation that EIAs should include a "pre-development (i.e. pre-1965) development case 	<ul style="list-style-type: none"> VCI will fully comply with the regulatory requirements for the EIA report VCI will consult with MCFN to identify mutually agreed actions that can be undertaken to address MCFN's Project-specific concerns
	Scope of Consultation	<ul style="list-style-type: none"> Wants to see the feedback from consultation incorporated into the Project including in the areas of impact avoidance, mitigation, monitoring, reclamation and impacts on TLU. 	<ul style="list-style-type: none"> VCI will fully comply with the regulatory requirements as specified in the FTOR for the EIA report VCI will consult with MCFN to identify mutually agreed actions that can be undertaken to address MCFN's Project-specific concerns



Table F.20.0-1 Summary of Stakeholder Issues and VCI Responses

Group	Issue	Comment	VCI Response
			<ul style="list-style-type: none"> VCI's Engagement and Consultation Program is designed to identify opportunities for incorporating community and stakeholder feedback into the Project's planning, design, construction, operations and reclamation activities
RMWB	Incompatibility of oil sands development with urban development	<ul style="list-style-type: none"> The RMWB stated in its comments on the Project's PTOR that oil sands development is incompatible with urban development 	<ul style="list-style-type: none"> The Project will fully comply with provincial regulatory requirements for development VCI believes oil sands development can be compatible with other land uses, including future urban growth VCI supports the principle of resource conservation (i.e., not wasting resources), a principle that has guided the development of Alberta's energy policy VCI is fully committed to working with the RMWB to identify strategies to avoid the needless sterilization of the TriStar bitumen resources through sequenced development that meets other land uses needs of the RMWB and the Government of Alberta
	Socio-Economic Methodology	<ul style="list-style-type: none"> RMWB opposes the current methodology used by the Government of Alberta for the EIA report's socio-economic impact assessment (SEIA) 	<ul style="list-style-type: none"> VCI will comply with the FTOR for the SEIA section of the Project's EIA report
	Project's Cumulative Impact on Increased Stress on Community	<ul style="list-style-type: none"> Impacts on development planning for Forest Heights and commercial and industrial development Impact on regional infrastructure, including housing, transportation, social and community services, and non-government organizations 	<ul style="list-style-type: none"> VCI believes the cumulative impact of the Project will be minimal and has to date incorporated a number of design features to achieve its goal of minimal impacts One of the objectives of its efforts to establish constructive dialogue with the RMWB is to identify options for sharing infrastructure or participating in joint planning and development. VCI remains committed to achieving these outcomes

F.21 HOW VCI'S ENGAGEMENT AND CONSULTATION PROGRAM INFLUENCED THE PROJECT TO DATE

Areas of concern were raised through the consultation process that could be addressed throughout the Project design and EIA process ([Table F.21.0-1](#)).



Table F.21.0-1 Areas of Concern Raised and Mitigation Strategies		
Issue	Specific Concern	Mitigation
Water	<ul style="list-style-type: none"> Impact of oil sands development on potable groundwater sources 	<ul style="list-style-type: none"> VCI will maximize the use of saline water for steam make up water The Project will not be using any surface water
	<ul style="list-style-type: none"> Surface runoff and drainage 	<ul style="list-style-type: none"> The Project's CPF will be designed to prevent the discharge of surface runoff water into the environment
	<ul style="list-style-type: none"> Impact on fish habitat 	<ul style="list-style-type: none"> The Project's effects on aquatic resources resulting from changes in surface water quality or discharge of Project-affected water into natural watercourses is assessed as Low. Section D.2.4 identifies 16 mitigation measures to reduce the Project's potential impacts on aquatic resources. In addition, VCI will undertake the following monitoring measures: (1) conduct routine audits and associated surface aquatic resources monitoring during construction periods; and (2) it will carry out effects monitoring in accordance with the conditions of the Project's EPEA approval
	<ul style="list-style-type: none"> Health impacts arising from contamination 	<ul style="list-style-type: none"> A health risk assessment was completed (CR #5) and the conclusions indicate that adverse health impacts will not occur. VCI will have an emergency response program that will minimize spills and site contamination.
Air	<ul style="list-style-type: none"> Impact on air quality Impact on Human Health 	<ul style="list-style-type: none"> The Project will incorporate best available technology economically achievable (BATEA) to minimize the impact of air quality and odor The effects of the Project's air emissions on Human Health were assessed as negligible with the implementation of the mitigation measures identified in the Air Quality Assessment (CR#1) and summarized in Section D.1.4.
Wildlife	<ul style="list-style-type: none"> How will Project affect wildlife 	<ul style="list-style-type: none"> As noted in CR #11, the Project is assessed as having the potential to affect wildlife through a number of mechanisms. While the report notes that the potential effects from urban expansion pose a greater potential risk, VCI is committed to minimizing the Project's effects on wildlife through design features that incorporate for example the most recent technology to minimize sensory disturbance number of measures to minimize Project-related effects. In addition VCI has identified some 35 additional mitigation measures, as outlined in Section D.11.4. VCI understands the importance that First Nations attach to impacts of development and urban expansion on wildlife Through its ongoing consultation with First Nations VCI is committed to identify additional measures to minimize Project impacts
VCI technology	<ul style="list-style-type: none"> "Don't know enough about it" Increased air emissions Impact on health 	<ul style="list-style-type: none"> VCI will conduct presentations to inform stakeholders on its innovative technology



Table F.21.0-1 Areas of Concern Raised and Mitigation Strategies		
Issue	Specific Concern	Mitigation
Site access	<ul style="list-style-type: none"> • Currently no access to Project site • New access route will mean more land disturbance, including land fragmentation 	<ul style="list-style-type: none"> • VCI supports the proposed Ledcor Clearwater Multi user Road (CMAR) for its access to maximize efficiency and to minimize land disturbance
Site location	<ul style="list-style-type: none"> • Close to Fort McMurray • Land is needed for other purposes in future 	<ul style="list-style-type: none"> • VCI will collaborate with the GoA and RMWB on timely resource development, followed by urban expansion
Regional infrastructure, community, municipal and community services and non-government organizations	<ul style="list-style-type: none"> • Housing • Health services • Social services • Protective services • Educational services • Traffic • Recreational and cultural facilities 	<ul style="list-style-type: none"> • Project planning is at an early stage. The SEIA has assessed the Project as having limited impact on regional infrastructure, municipal and community services. Table 5.1 in Section D.8 identifies mitigation and monitoring measures that have been identified to date. VCI will continue to develop and refine these measures through ongoing consultation with provincial and regional governments, communities, stakeholders and Aboriginal peoples
Traditional Land Use	<ul style="list-style-type: none"> • Encroachment resulting from Industrial Development and Urban Expansion undermines traditional activities, cultural and ceremonial practices 	<ul style="list-style-type: none"> • VCI is providing support to First Nations for TEK/TLU reports that will provide information to identify mitigation measures that can minimize impacts
Reclamation	<ul style="list-style-type: none"> • Will Aboriginal groups be consulted on the Project reclamation 	<ul style="list-style-type: none"> • VCI will consult with the Aboriginal groups and Government agencies on its reclamation plans when developed

F.22 VCI COMMITMENTS TO COMMUNITIES AND STAKEHOLDERS

Table F.22.0-1 Summary of Commitments to Communities and Stakeholders	
Issue or Opportunity	VCI Commitment
Meaningful participation of First Nations in Project's economic opportunities	VCI will: <ul style="list-style-type: none"> • Consult with ACFN, CPFN, FMFN, FM#468FN and MCFN to identify their meaningful participation in the Project's economic opportunities
Traditional Land Use	VCI will: <ul style="list-style-type: none"> • Consult with ACFN, CPFN, FMFN, FM#468FN and MCFN to reach mutual agreement on the design and implementation of TEK/TLU reports that reflect their preferences and requirements • Consult with ACFN, CPFN, FMFN, FM#468FN and MCFN to reach mutual agreement on how to incorporate the TEK/TLU reports into the Project's ongoing planning, design and development • Honour the mitigation measures identified in the Socio-Economic Impact Assessment found in Section A.10 in Table 5.1



Table F.22.0-1 Summary of Commitments to Communities and Stakeholders	
Issue or Opportunity	VCI Commitment
First Nations Capacity Building	<p>VCI will:</p> <ul style="list-style-type: none"> • Consult with ACFN, CPFN, FMFN, FM#468FN and MCFN to understand their capacity-building requirements with a view to identifying a mutually agreeable role for VCI and options, including timing
VCI Technology	<p>VCI will:</p> <ul style="list-style-type: none"> • Organize opportunities for officials of RMWB and First Nations to visit its Technology Demonstration Centre • Identify additional methods for stakeholders to gain a better understanding of its technology
Regional Initiatives	<p>VCI will:</p> <ul style="list-style-type: none"> • Investigate memberships or associate memberships in regional initiatives in the RMWB • Investigate membership, associate memberships or other options for participation in multi-stakeholder forums or initiatives related to oil sands development
Urban expansion in RMWB	<p>VCI will:</p> <ul style="list-style-type: none"> • Remain ready and willing to engage in meaningful consultation with the RMWB to identify a mutually beneficial and workable co development plan to balance the economic benefits of the Project and the TriStar leases with the land use needs of the RMWB and environmental sustainability • Remain flexible in its business planning to develop the Project and the TriStar leases in a sequenced manner to accommodate the timing needs of land for other purposes
Impacts of Project on community infrastructure, regional services and non-government organizations (housing and accommodation, emergency and health services, education, social services, recreation and infrastructure services, transportation, municipal infrastructure and services)	<p>VCI will:</p> <ul style="list-style-type: none"> • Implement the mitigation and monitoring measures identified in the Socio-Economic Impact Assessment found in CR #5, Table 5.1
Biophysical Environment	<p>VCI will:</p> <ul style="list-style-type: none"> • Mitigate the potential effects of the Project, as described in the EIA • Monitor the effects of the Project and the effectiveness of all identified mitigation measures • Will develop a Health, Safety and Environmental Management System and detailed plans and programs to address specific issues • Monitor its compliance with all regulatory requirements and commitments • On or before the Project's operational stage will participate in regional initiatives to address cumulative environmental effects and other Project-specific issues



F.23 ONGOING ENGAGEMENT AND CONSULTATION

VCI's Engagement and Consultation Program will be continuous throughout the life of the Project. The pre-application filing phase has resulted in the identification of potentially affected communities and stakeholders and the conclusion of the agreements with ACFN, CPFN, FMFN, FM#468FN and MCFN. Through its consultation to date VCI has been able to identify and learn about the initial issues and concerns regarding not only the Project but oil sands development generally. In the next phase, VCI will enhance its understanding through a more intensive series of meetings and an Open House that is now being planned for later in the year.

Through its support to ACFN, CPFN, FMFN, FM#468FN and MCFN for their technical review of the application, VCI will have a greater understanding of specific issues and concerns. This additional information from the technical review, meetings with communities and stakeholders and the Open House will allow VCI to test and assess its proposed mitigation measures and to adjust them as needed. Similarly, the information from TEK/TLU reports will be carefully examined and through ongoing discussion and consultation with First Nations, will be incorporated into the ongoing planning, design and development of the Project. VCI will ensure that as the Project's planning and design progresses, it will keep potentially affected communities, stakeholders and Aboriginal peoples apprised of these changes so as to ensure they have an accurate and up to date understanding of the Project and its status in the regulatory review process.